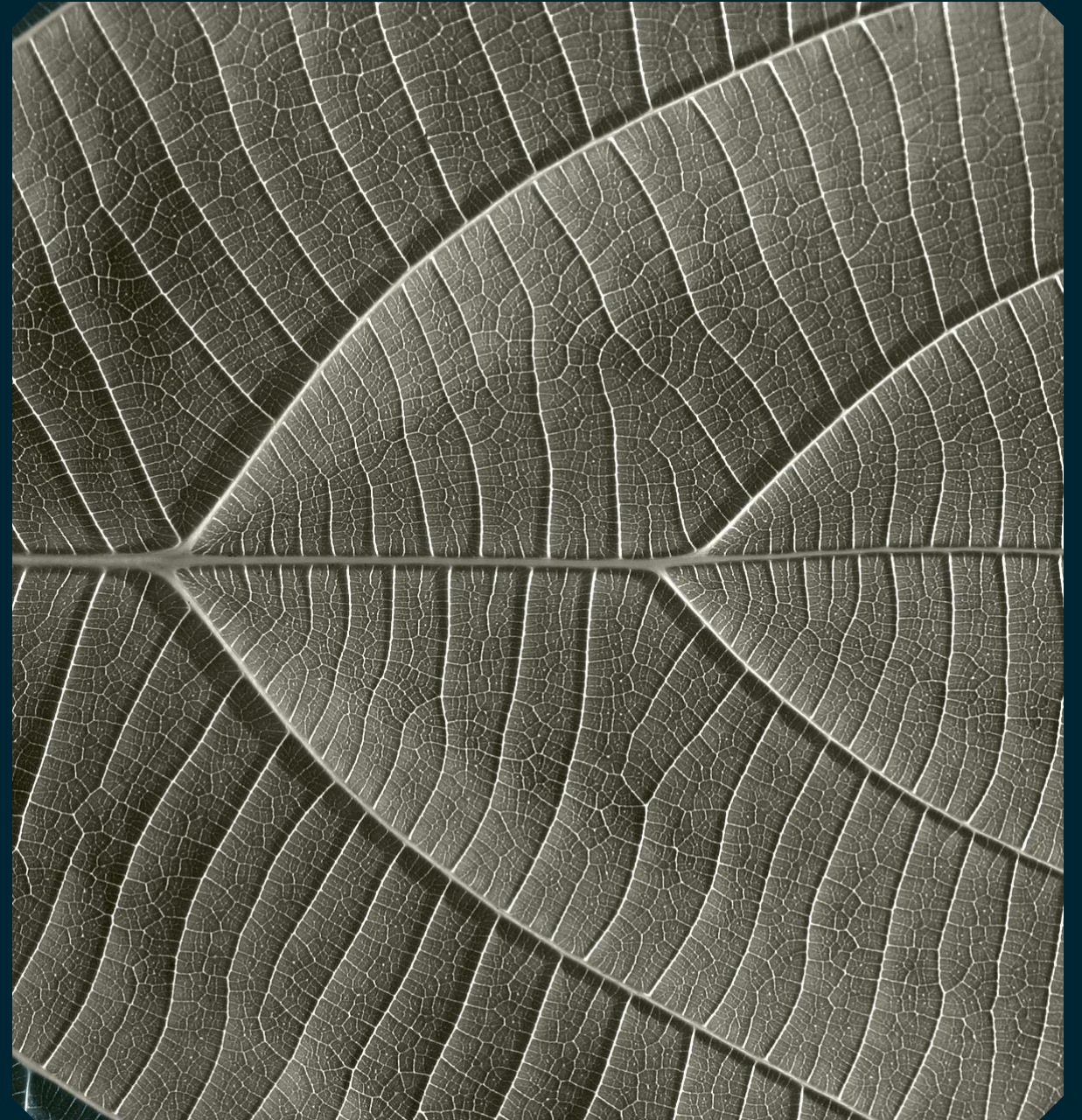


Climate alignment of foundations and associations



Indra Group's position on Climate Change

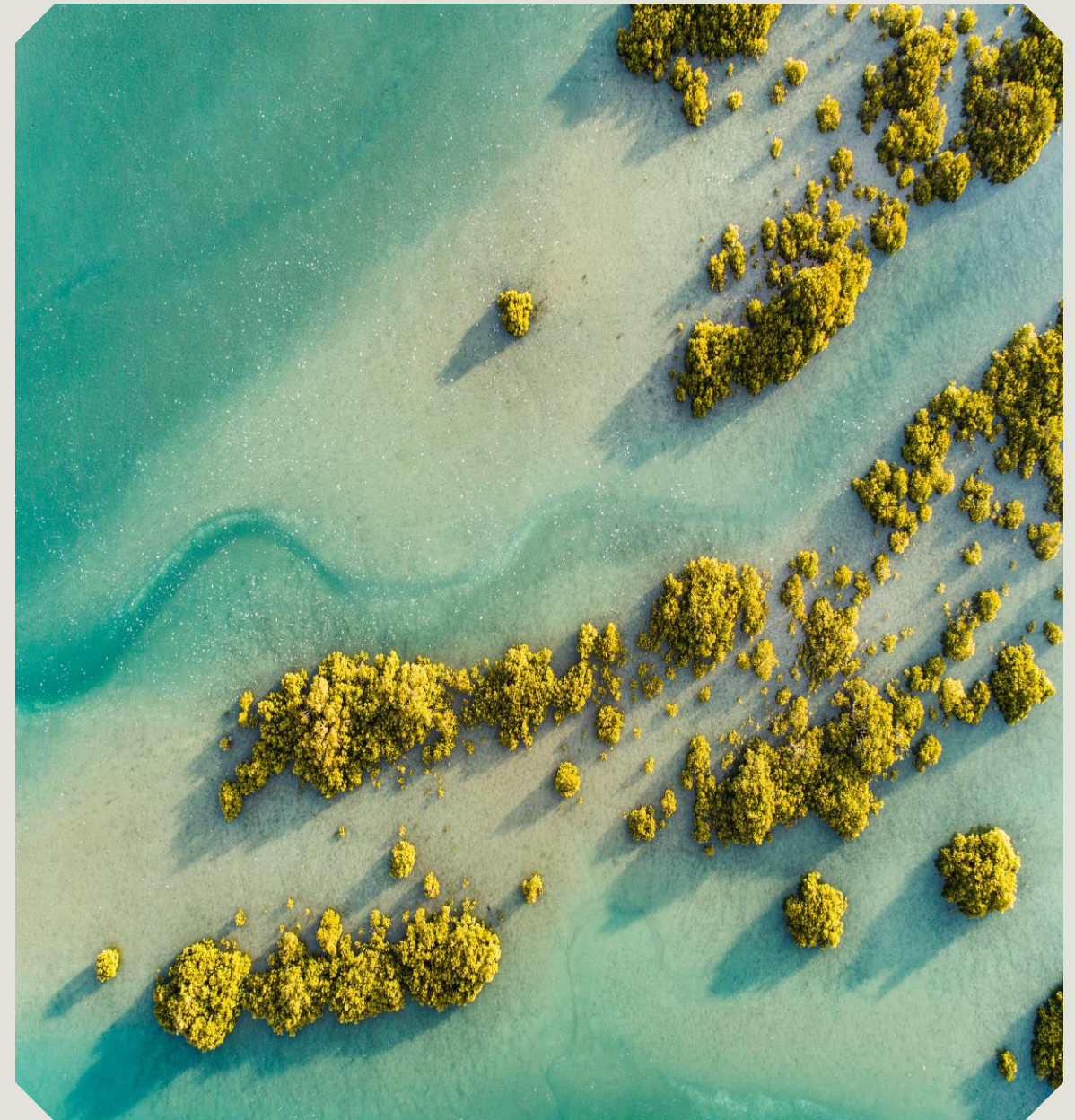
At Indra Group, we recognise the agreements reached at the UN Climate Change Conference (COP21) in Paris and aim to be an active player in the collective effort to reduce the impact of climate change and limiting global warming to 1.5°C.

- We are committed to the fight against climate change, in line with the objectives of the Paris Agreement as set out in our [Sustainability Policy](#) and in our [Environmental and Energy Policy](#). This commitment is reflected in all the company's operations and premises, its value chain management and with the agreements with third parties.
- We are driving the transition to a low-carbon company through an ambitious [emissions reduction roadmap](#) for the company with science-based targets set to achieve carbon neutrality in our own operations by 2030 and across the value chain by 2040.



[More information on Position on Climate Change](#)

Our net zero target by 2040 is validated by the Science Based Targets Initiative ([SBTi](#))



Institutional Relationship Management Model

Institutional Relationship

Indra Group acknowledges the strategic importance of effectively managing our institutional relationships with trade associations, foundations, and third-sector organizations.

We recognise the importance of transparency in these relationships.

- Our Institutional Relations Model is based on the same principles of cooperation and transparency as those set out in the Code of Ethics and Legal Compliance.
- We have an internal procedure that establishes specific rules on donations, sponsorships and memberships to regulate belonging and contributions to foundations, associations and other similar organisations.

Governance Model


The Institutional Relationship Management Model is globally applicable and mandatory for all professionals within Indra Group.

The procedure outlines the protocol for the approval of the company's agreements with foundations, associations and similar organizations.



1. The application must be submitted by professionals holding at least a Director-level position.
2. Additional authorisation may be granted when a relationship is deemed critical, as determined by the size of the donation, sponsorship, or membership.

Relationship with associations and foundations

 [More information on Sustainability report 2025](#)

At Indra Group, we collaborate with numerous associations and foundations in pursuit of a broad set of objectives, including:

- Further develop the company's political, economic and social intelligence.
- Increase the company's external visibility.
- Apply Indra's focus on open innovation.
- Work on social action programmes.

The company's relationship with associations and foundations are aimed at supporting its business interests, emphasising the importance of investment in innovation and its contribution to economic and social development, while highlighting the impact of the company's products and services on society, on people and, ultimately on the achievement of the Sustainable Development Goals (SDGs).

Main figures 2025



+2.3 M€ contribution



+250 Memberships (organizations)



+350 Donations and Sponsorships (organizations)

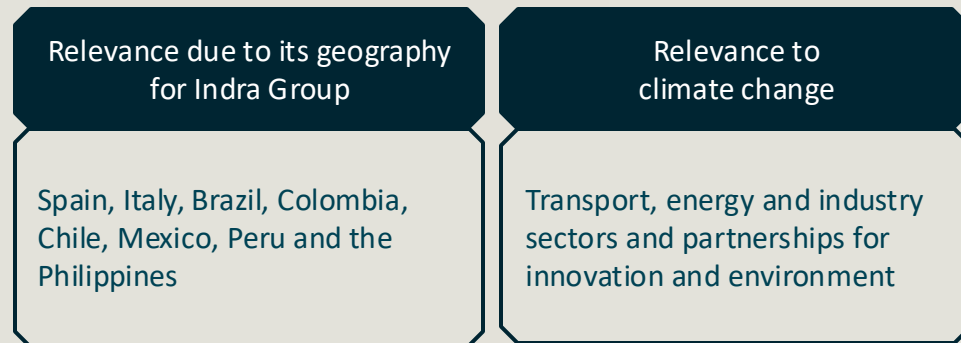
Note: Indra Group's collaboration with associations and foundations whose mandates include a consultative role with government bodies on public policies is the only external interlocutor with the regulator. Indra is not aware of having collaborated with any type of organization whose purpose can be understood as political influence.

Alignment of foundations and associations with the Paris Agreement

In 2024, Indra Group updated its procedure for donations, sponsorships and memberships to ensure that foundations and associations active in the Group's relevant geographies, and especially those for the Group with relevance to climate change, are aligned with the objectives of the Paris Agreement.

The Sustainability Unit ensures that all relevant organizations operate in alignment with Indra Group's climate change strategy.

Relevant organisations criteria:



On a regular basis Indra Group conducts an internal analysis of the associations and foundations it engages with to identify any potential discrepancies between their positions and actions and those derived from the Paris Agreement and Indra Group's climate change strategy.

Alignment with Paris Agreement results and 2025 highlights



Indra Group engaged with over 600 organizations in 2025 via memberships, sponsorships, and donations.



The analysis encompassed organizations operating in geographies relevant to the Group, accounting for 87% of all contributions to organizations.



Of the associations analyzed, 76 organizations are relevant to climate change. Our most significant collaborations relate to the transport sector and the promotion of innovation.



Further analysis of these 76 organizations revealed that 97% are aligned with the Paris Agreement. Their activities are linked to sustainable mobility, energy efficiency and the circular economy.



Two organizations have no specific position. This is not deemed material, given that the entity's activities center on entrepreneurship and innovation-focused networking.



No organizations were identified as holding a position contrary to the Paris Agreement.

Indra Group established a protocol in case an organization with a public stance contrary to the Paris Agreement is identified:

1. Sponsorship or membership approval will be recommended for rejection;
2. If membership or support is required for strategic reasons, the organization will be asked to accept [Indra Group's Sustainability Policy](#)
3. If they do not respond, the internal petitioner must submit a written request explaining the need for cooperation with that organisation
4. In case of approval, a statement will be issued distancing Indra Group from the organization's climate stance.

