

Modern Slavery and Human Trafficking Statement

January 2026

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Introduction

As a technology company seeking to promote sustainable, fair and inclusive development, Indra Group is firmly determined to lead the way in protecting and promoting Human Rights.

Indra Group is aware of the impact it has on people as an employer and through the development and commercialisation of technology. It has therefore developed its Human Rights Policy to help identify and promote positive impacts throughout its value chain and minimise negative impacts on people.

At Indra Group, we have a zero-tolerance approach to modern slavery and are fully committed to preventing slavery and human trafficking in our operation and supply chain. We have taken specific steps to tackle modern slavery, as outlined in this statement, which sets out the actions that we have undertaken to understand all potential modern slavery risks related to our business and the measures to implement in order to prevent slavery and human trafficking during the 2025 financial year.

We believe modern slavery risks are very low within our direct operations. However, modern slavery risks potentially exist in our global supply chain, and this is where we focus our efforts. We have not yet found any evidence of modern slavery in our global supply chain.

Indra Group shall be construed as Indra Sistemas S.A. and any of the companies in which it has a direct or indirect interest, in accordance with the existing corporate structure at any time.

1 Indra Group's Business and supply chain

Indra Group is one of the leading global technology and consulting companies and the technological partner for core business operations of its customers worldwide with a revenue over 4,800 M€ in 2025.

Indra Group is a world-leader in providing proprietary solutions in specific segments in Defence, Air Traffic Management and Mobility markets, and a leading firm in Digital Transformation and Information Technologies in Spain and Latin America through its affiliate Minsait. Its business model is based on a comprehensive range of proprietary products, with a high-value, end-to-end focus and with a high innovation component.

With more than 60,000 employees, Indra Group has local presence in more than 50 countries and is the benchmark technology company in the Spanish industrial hub, where it is headquartered. Indra Group's presence is also very relevant in Latin America and Europe. These three geographies account for most of the company's sales and employees.

In addition to this, Indra Group's commercial activity extends to more than 140 countries, which means that Indra Group's commitment to sustainable development is almost global in scope.

It shall be mentioned that Indra Group is also located in the United Kingdom, where its business is mainly dedicated to the Mobility and Defence divisions, with activities such as the development of Air Traffic Management (ATM) systems and Defence systems.

In 2025, Indra Group managed more than 2,000 M€ worth of purchase orders to more than 7,000 approved suppliers in across 96 countries. It is worth mentioning that more than 76% of purchases are made through suppliers based in Spain and that more than 80% purchases are made to local suppliers.

Indra Group's relationship with its supply chain follows the following commitments conveyed in its Sustainability Policy for Suppliers:

- **Independence:** to strengthen the confidence of suppliers, the company carries out its key procurement process through independent units with separate responsibilities.
- **Transparency and compliance:** the company has an approval process in place, in line with the company's compliance standards and supplier communication channels, which allow to constantly monitor the procurement process.
- **Creating long-term value:** the company has a global procurement strategy in place, which sets out global objectives, methodology and indicators.

2 Policies in relation to slavery and human trafficking

Indra Group has several policies approved by the Board of Directors, strategies and instruments that help guarantee the protection of Human Rights in its business and supply chain, along with measures that significantly contribute to the avoidance of modern slavery and human trafficking.

2.1 Code of Ethics and Legal Compliance

The [Code of Ethics and Legal Compliance](#) (last updated and approved by the Board in 2025) reflects the company's commitment to respect the United Nations Guiding Principles on Business and Human Rights, the International Bill of Human Rights, the principles related to the rights set out in the International Labour Organization Declaration and the principles of the United Nations Global Compact. In addition to this, the Code of Ethics establishes the rules of conduct and commitments assumed by Indra Group regarding legal compliance and the corporate principles of integrity, professionalism and respect that should guide commercial practices.

2.2 Human Rights Policy

[Indra Group's Human Rights Policy](#) (last updated and approved by the Board in 2023) is part of Indra Group's commitment to ethical conduct, which is already set out in the Code of Ethics and Legal Compliance and other Corporate Policies that directly or indirectly safeguard people's fundamental rights. The Policy defines the governance model, the commitments, and the principles of action regarding human rights. It is based on the United Nations Guiding Principles on Business and Human Rights and the international Human Rights conventions.

2.3 Sustainability Policy

The [Sustainability Policy](#) (last updated and approved by the Board in 2024) establishes the basic principles and the general framework of action for management of sustainability practices assumed by Indra Group and serves as the basis for effective integration of environmental, social and good governance priorities into the company's decision-making process, the development of products and services, and in its relationships with the company's main stakeholders.

2.4 Sustainability Policy for Suppliers

The [Sustainability Policy for Suppliers](#) (last updated and approved by the Board in 2021) stems from Indra Group's Sustainability Policy and is part of Indra Group's commitment to ethical conduct, as set out in the Code of Ethics and Legal Compliance and other corporate policies. It establishes the basic operational principles related to ethical, social, and environmental conduct that Indra Group expects from all its suppliers, in alignment with the ten principles of the United Nations Global Compact.

2.5 Conflict Minerals Statement

Indra Group has set a [Statement on Conflict Minerals](#), which settles its commitment to not use minerals or components in its products that have been extracted from "conflict" mines, thereby further strengthening its responsibility in the defence of Human Rights throughout its value chain.

However, Indra Group is aware that mining operators are at the very beginning of its supply chain and the company is unable to trace the exact origin of all minerals. Therefore, in order to prevent the use of "conflict minerals" in its supply chain, Indra Group has specified some clauses relating to "Conflict minerals" in its General Terms and Conditions for purchasing products and services, the Framework Agreements and the Supply Contracts with its suppliers, thus ensuring that the same policies are extended, link by link, throughout the supply chain.

2.6 Direct Channel

The Direct Channel (<https://canaldirecto.indracompany.com/>) also available on the Company's internal and external website and including the possibility of anonymous communications) is the confidential channel available to all Indra Group Professionals and Partners, as well as other third parties with a legitimate interest, to communicate any doubt about the interpretation or application of Indra Group's Code of Ethics.

This channel is part of Indra Group's Internal Information System, regulated in accordance with applicable national and international legislation, and aligned with the [Direct Channel Policy](#) (last updated and approved by the Board in 2024).

3 Supplier Human Rights Due Diligence

Indra Group's Due Diligence is based on the United Nations' Guiding Principles for Business and Human Rights and draws upon the International Bill of Human Rights, the Declaration of the International Labor Organization and the principles of the United Nations Global Compact.

The Due Diligence on Human Rights comprises the following steps:

- Identifying and prioritising the direct and indirect impacts of our activity on Human Rights. The relevant issues are periodically reviewed with the support of external experts and the active participation of management and stakeholders.
- Tracking results through regular impact assessment updates, establishing indicators, and participating in working groups, organizations and multi-stakeholder forums to collect trends and expectations.
- Being advised by independent Human Rights experts on to ensure objectivity and alignment with international standards..
- Identifying priority issues for Indra Group and its stakeholders by involving those responsible for the business.
- Prioritising risks and opportunities taking into account the context, the company's strategy and stakeholders, especially the most vulnerable (women and people with disabilities).
- Evaluating both direct and indirect impacts to drive continuous improvement in Human Rights performance.

The Human Rights Due Diligence is integrated into the supplier management life cycle, particularly, at these stages:

- **Approval and re-approval of suppliers:** the purpose of this stage is to monitor and limit financial, legal, employment, reputational, environmental, security and liability risk regarding material and/or personal claims. The supplier is therefore asked to accept Indra Group's **General Terms and Conditions** for purchasing products and services, which refer to a broad range of corporate policies, including: Prevention of Occupational Risk, Code of Ethics and Legal Compliance, Environmental Protection, Information Security and Data Protection, among others.
- **Supplier assessment:** Indra Group evaluates its suppliers through the [GoSupply platform](#), where suppliers must provide evidence supporting their claims and performance in areas such as labour and Human Rights practices; health and safety; ethics, diversity and conciliation; use of conflict minerals; sanctions received and extension of requirements to the supply chain.
- **Supplier audit:** Indra Group's **quality and procurement departments** conduct audits of a selected number of suppliers based on their relevance and risk profile.

Indra Group monitors and reports the evolution of the policies and measures taken and continues improving them by:

- Periodically updating its Human Rights risks map.
- Participating in different forums with the aim of gathering trends and expectations in Human Rights like the Global Compact Network.
- Following-up on relevant Human Rights management objectives and milestones with the Board's Sustainability Committee.
- Annually reporting Human Rights related issues such as those detected through the Direct Channel in the company's Sustainability Report.

4 Risk assessment and management

As envisaged in the company's regulatory framework, Indra Group reviews the Human Rights risk map of its operations and its supply chain with the purpose of identifying and assessing the situations and activities with the greatest direct or indirect risk of negatively impacting these rights, as well as to determine the risk controls and the response that the company needs to implement.

The latest update of the Human Rights risk map was carried out at a global level in 2023 with the collaboration of external experts in the field of Human Rights. As a result of this review, the company's Human Rights Policy was updated and signed by the Board of Directors.

Human Rights risks identified in Indra Group's Value Chain

Key groups in the value chain	Human Rights risks
Indra Group employees	<ul style="list-style-type: none"> • Labor conditions • Discrimination
Supply chain employees	<ul style="list-style-type: none"> • Labor conditions • Discrimination
Clients / Citizens	<ul style="list-style-type: none"> • Inappropriate use of customer/citizen data; privacy • Discrimination on the basis of customer decisions during the development of solutions • Inappropriate use of technology by the end-customer limiting citizen's freedoms

In 2021, and in line with the framework established by the United Nations Global Compact, the company also carried out a Human Rights risk analysis across the six main geographies in which operates: Brazil, Colombia, Italy, Mexico, Peru, and the Philippines. The information gathered on the practices developed by the subsidiaries in terms of fundamental rights (such as decent work, rest, children's rights, family time, abolition of forced labour, freedom of association, collective bargaining, non-discrimination, equal pay and work opportunities and fair remuneration) were analysed to identify areas for improvement in risk management and implement the necessary mitigation actions.

Indra Group also conducts an analysis on the existing coverage of the topics identified on the company's global risk map. The relevant issues are grouped together according to their relevance to the organisation as a whole (multi-disciplinary issues) or to the Defence, Air Traffic Management, Mobility or Information Technology business divisions. In each case, the significance of the issues is determined based on the criteria of the Guiding Principles.

It is worth mentioning that, as a result of the analysis of the communications received through Indra Group’s grievance mechanism, the company has also determined that the Human Rights risks most likely to materialise are those related to harassment and unacceptable behaviour (78% cases), discrimination (1% cases), conflicts in the workplace (0.5% cases), and information security (0% cases).

Additionally, in 2023 the Procurement Department implemented an ESG risk assessment process for suppliers, which measures the supplier's performance in areas like Human Rights, ethics and compliance, talent management, information security and privacy or environmental practices. The goal of this ESG assessment is not only to select suppliers that demonstrate better sustainability performance but also to motivate suppliers to enhance their competitiveness by improving their ESG profile.

In 2024, following the entry into force of the EU’s Corporate Sustainability Reporting Directive (CSRD), Indra Group has updated its ESG assessment, as well as the execution of ESG audits and associated action plans, in line with the European Sustainability Reporting Standards (ESRS). This revision has resulted in a longer and more complex ESG risks questionnaire for critical suppliers that has been elaborated in collaboration with Forética and GoSupply, the platform that Indra Group uses for risk management, in order to standardise it and benefit from the information given to different clients.

Throughout 2025, the implementation of an innovative predictive risk analysis has been completed, designed to anticipate and measure the key sustainability indicators of the Group’s suppliers. Strictly aligned with the standards established by the CSRD, this analysis ensures that the Indra Group remains at the forefront of compliance and transparency while striving to continuously and proactively monitor the sustainability indicators of its suppliers. Monitoring does not end with the initial approval process, but continues throughout the entire business relationship, enabling informed decision-making and real-time risk mitigation. This predictive approach strengthens the Group’s responsiveness to potential deviations in sustainability indicators and fosters continuous improvement in environmental, social and governance management among its suppliers.

5 Effective action taken to address modern slavery

In recent years Indra Group has made a special effort to reinforce control and mitigation measures related to the risk identified in its Human Rights risk map and its due diligence assessment.

<p>Examples of actions undertaken during 2025</p>	<ul style="list-style-type: none"> ▪ Human Rights requirements with suppliers included in the Terms and Conditions of Purchases of all orders through the Sustainability Policy with Suppliers, that needs to be accepted by suppliers during their approval process. ▪ Evaluation of the Human Rights performance of critical, relevant, and discreet suppliers, assessing, among others, compliance in labour, health and safety, privacy and safety, child labour and forced labour issues. ▪ Sustainability training contents with a focus on Human Rights provided to all the company's professionals. ▪ Mandatory Human Rights training for subcontractors of security personnel. ▪ Human Rights risk assessment updated as part of the update of the company's global risk map. ▪ Annual report on Human Rights performance through the Sustainability Report and provision of updated information through the company's website.
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As a result of this process, Indra Group has made significant progress in 2025:

- 78% employees trained in Sustainability, including Human Rights, since 2021.
- 98% employees trained in Ethics and Anticorruption.

- 74,5% professionals have collective agreements in place.
- 87,4% critical suppliers answered an ESG questionnaire to evaluate their own ESG risk.
- 100% critical suppliers with ESG Score.
- 100% suppliers informed about Indra Group's **Code of Ethics** and Human Rights priorities.
- No suppliers identified with a significant negative social impact.
- 0 communications/complaints through Direct Channel regarding freedom of association or collective bargaining.
- 0 communications/complaints through Direct Channel regarding forced labour, child labour or human trafficking.
- 0 substantiated complaints regarding breaches of customer privacy and loss of customer data.

Indra Group believes in constant improvement so, in order to keep up with its commitment to Human Rights protection, especially in those aspects regarding modern slavery and human trafficking, it has identified the following commitments for 2026:

- Continue with the review of the Human Rights due diligence and supply chain assessment policies and processes in preparation for the forthcoming Corporate Sustainability Due Diligence Directive of the EU.
- Implement an adequation plan to reduce the gaps identified in the Corporate Sustainability Due Diligence Directive analysis.
- Update and approval of the Human Rights Policy by the Board of Directors.
- Expand the training activities to suppliers, providing specific contents on relevant sustainability issues like Human Rights.
- Continue to assess, monitor, and audit Indra Group's **critical suppliers**.
- Extend the list of suppliers that have completed the ESG risk assessment through the GoSupply platform.
- Record and monitor Modern Slavery incidents (if any) communicated through Direct Channel and, where necessary, implement corrective measures.
- Biannual report to the Sustainability Commission on the implementation of the specific Human Rights initiatives included in the ESG Plan.

6 Training on modern slavery and trafficking

Indra Group is constantly working to raise employee and suppliers' awareness of the Criminal Risk Prevention Model and the Code of Ethics and Legal Compliance via on-site and online training sessions.

During 2025, the company made an effort to provide relevant training on ethics to as many employees as possible. The global Ethics and Competence course, which is required of all the employees on a regular basis, is made mandatory for all new employees as part of their induction. The course includes topics related to Human Rights such as business ethics, corruption, and bribery.

In 2021, Indra Group launched a Sustainability Training Plan that included specific content on Human Rights, combining specific sessions and open online content for all professionals. The online course remains in force in 2025 and is mandatory for the induction of new professionals.

In the main regions where Indra Group operates (Spain, Brazil, Chile, Colombia and Mexico) Indra Group has subcontracted a security company whose personnel have received Human Rights training.

With regards to supplier training initiatives, in 2021 Indra Group included an informative document on ethics and compliance in the General Contract Terms and Conditions of contract that must be accepted by Indra Group's suppliers. This document refers to aspects such as the rejection of corruption and bribery, conflicts of interest, business courtesy, Human Rights and the Direct Channel.

Along the same lines, Indra Group offers Sustainability courses for its suppliers so that they improve their knowledge in areas like carbon footprint calculus, ethics, compliance or environmental and quality management certificates.

Furthermore, the company also collaborates with the UN Global Compact, ICO Foundation and ICEX Spain's Sustainable Suppliers Training Programme (delivered in Portuguese, English and Spanish) that seeks to promote responsible business practices in the global supply chain, including Human Rights. Indra Group has been recognised as one of the main companies promoting this program, having trained nearly 2,300 SMEs in more than 72 countries that have already integrated the Sustainable Development Goals (SDGs) and sustainability principles into their activities, and has continued to actively support and expand the programme throughout 2025.

7 Further information

This statement covers 1st of January 2025 to 31st of December 2025, based on the information published on the Sustainability Report of Indra Group for 2025, and has been approved by the Board of Directors of Indra Sistemas, S.A. at the board meeting held on the 29th of January 2026.

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